

Slavery and Human Trafficking Statement FY24

Picture Holdco Limited and Pinewood Group Limited ("**Pinewood**") and their affiliates and subsidiaries listed in Appendix 1 to this Statement (together, the "**Pinewood Group**") are committed to the prevention, deterrence and detection of slavery and human trafficking. This statement is made pursuant to Section 54, Part 6 of the Modern Slavery Act 2015 (the "**Act**") on behalf of Pinewood Group and sets out the steps taken to achieve Pinewood's stance of zero-tolerance of all forms of slavery, human trafficking and other exploitation in Pinewood's supply chain or in any part of Pinewood's business for the financial year ending 31 March 2024.

Our Business

- Pinewood is one of the leading providers of studio and related services to the worldwide film and television industries.
- Synonymous with world class film and television productions, our UK and Ontario studios have an impressive heritage and have been home to some of the most iconic and successful feature films and TV shows ever made.

Slavery and Human Trafficking Policy and Related Policies

The board of directors of Pinewood (the "**Board**") takes a zero-tolerance approach to slavery and human trafficking. The Pinewood Slavery and Human Trafficking Policy (the "**Policy**") is publicly available to all staff, customers, suppliers and members of the public and is available at **www.pinewoodgroup.com**. The Policy is regularly reviewed (at least annually) and was last reviewed and updated by the Legal and Procurement departments in June 2024.

Pinewood Group's Supply Chain - Due Diligence and Supply Chain Management

Pinewood Group's supply chain and its relationship with its suppliers is well-established and has been further enhanced over recent years and we continue to develop our studios. The film and television production business traditionally has a close, personal relationship based upon knowledge and experience, with broad types of services and goods supplied by a large pool of suppliers both locally sourced and from around the globe. Pinewood Group has international businesses and operations, in particular its Ontario-based studio business, Pinewood Toronto Studios which is now fully integrated in to the Pinewood Group.

As Pinewood Group has expanded, it has increased its due diligence and '*know your client*' checks. A formal Supplier Process (defined below) has been improved with the intention to achieve a transparent supply chain in compliance with relevant laws. This includes the harmonisation of the Pinewood Toronto Studios supplier onboarding processes to align them with Pinewood Group's processes, as well as Ontario law. These on-boarding processes include bank verification, anti-bribery statements, slavery and human trafficking statements, health and safety checks, sanctions exposure, insurance checks and credit checks to ensure that we know who we are working with and to ensure they are the best suppliers for the service being provided ("**Supplier Process**"). Responsibility for managing supply chains sits with all employees utilising the Supplier Process, overseen by the Procurement and Legal departments.

Pinewood has screening and due diligence procedures in place in respect of its agents, advisers, contractors, suppliers, intermediaries, revenue-generating entities where Pinewood Group holds a minority interest and other representatives prior to being engaged as part of the Supplier Process. This includes mandatory questions on slavery and human-trafficking contained in Pinewood's 'New Supplier Request Form' which must be completed for any new supplier to be added to Pinewood's supply chain. Existing suppliers are required to periodically update their details as part of a 'Supplier Information Update Process'.

Pinewood requires that suppliers are made aware of the Policy and may also be required to commit contractually to observe the Policy. Pinewood's standard terms require absolute compliance with the Modern Slavery Act as a condition of contract. In the event of any breach, Pinewood may in its sole discretion terminate suppliers' contracts. All contractors attending Pinewood's premises are further required to comply with Pinewood's Contractors Code of Conduct, which refers to the Policy and requires that contractors provide information on compliance with the Modern Slavery Act.

Regular updates and supplier-tracking meetings are held between the business units by Procurement and Legal, together with regular meetings and updates with Pinewood's suppliers. Pinewood provides relevant staff with training on the scope and application of the Policy at appropriate intervals, as well as relevant updates and reminders to staff on their obligations. All Pinewood employees and suppliers should know how to identify or prevent slavery and human trafficking.

Film & Television Industry – Principal Risks

Key '*risk areas*' particular to the film and television industry in relation to slavery and human trafficking arise in the use of freelancers, contracts, operations and businesses across international borders and the sub-contracting of responsibilities within supply chains. The movement of people internationally within the film production industry is common. This can include travel to filming locations around the world including perceived "high risk" areas for slavery and human trafficking. This raises the risk level. Outsourcing and complicated supply chains also are relevant, especially in relation to difficulties of performing due diligence across-borders.

Pinewood uses its Supplier Process, the Policy together with other company policies such as the Whistleblowing Policy, Reserved Matters and various internal processes and approvals, as well as contractual documentation, to minimise the risks within its supply chain, together with risk assessments where relevant in relation to specific areas of the business that could have the potential to present a greater level of risk for slavery and human trafficking.

Performance Indicators

We use the following key performance indicators to measure how effective we have been to ensure that slavery and human trafficking is not taking place in any part of our business or supply chains:

- Key factor risk assessments by territory, sector, business type, transactions, outsourcing, department, level of spend, individuals involved, and agencies/partnership relationships;
- Numbers of new suppliers added to the supply chain yearly;
- Incidents and reports from employees or other individuals of non-compliance;
- Suppliers terminated for breach of the Policy;
- Number of potential suppliers with poor or non-existent slavery and human trafficking policies or a reluctance to co-operate with the Supplier Process;
- Number of potential suppliers refusing to accept slavery and human trafficking language or attempts to substantially modify the language included in their contractual terms;
- Number of suppliers in compliance;
- Periodic review of contractual language and know-how as necessary; and
- Numbers of Pinewood staff trained on the Policy.

2024 Updates

Key updates and changes in the last financial year have been:

- Updated processes and procedures in light of reporting requirements for investors and internal organisational changes, including the new Pinewood Chief Executive Officer who joined in November 2023 and updated subsidiary boards and directorships.
- An ongoing and regular schedule of monthly internal meetings for key business units with Procurement and Legal to oversee all supply chain management issues, and improved tracking of suppliers. Centralised documenting of procurement processes.
- The Procurement and Legal departments have set the parameters of and prepared for a modern slavery audit of Pinewood Group's primary catering provider.
- Key operational supplier contracts were tendered during FY24 involving full reviews and due diligence of tenderer
 policies and processes in relation to tackling slavery and human trafficking and contractual provisions included in
 the resulting contract. Pinewood Group has updated key supplier contracts in advance of the handover of its new
 development at Shepperton Studios, which took place at the end of the Reporting Period.
- A review of Pinewood Group's existing contractual protections and provisions on anti-slavery and human trafficking in its standard terms and contracts to ensure ongoing compliance.
- A review of Pinewood Group's existing policies to consider both the applicability of the Sustainable Finance Disclosure Regulation ("**SFDR**") requirements and whether Pinewood Group should incorporate additional provisions in response to the SFDR.
- A review of the UN Global Compact Principles (the "UN Compact Principles") and the Organisation for Economic Cooperation and Development Guidelines (the "OECD Guidelines") to ensure that Pinewood Group's policies are fully compatible with, and further the objectives of, the UN Compact Principles and OECD Guidelines. By so doing Pinewood Group aims to create a business environment free from exploitation, uphold human rights, and contribute to a fair and just global economy.
- Risk-focused procurement process, amending/updating questionnaires included in the Supplier Process and tenders and requesting suitable evidence and warranties on compliance;
- Updating Pinewood Toronto Studios supplier onboarding process to align with Pinewood Group's requirements and procedures as well as local law requirements.

Pinewood Group Modern Slavery Statement FY24

Pinewood Group continues to take a risk-based approach to evaluate its supply chain and to issue key suppliers
with specific and bespoke reminders of their obligations, including to our on-site caterer, security, key building
contractors and cleaning providers.

Future Plans

For the next financial year, Pinewood Group plans to focus on:

- Continuing its regular annual review of the Policy to ensure that Pinewood Group's procedures and processes remain in compliance with the Modern Slavery Act 2015. The next review is diarised for June 2025.
- A review of Pinewood Group's standard terms and conditions to ensure that the terms and conditions continue to meet Pinewood Group's objectives in this statement and the Policy.
- Modern Slavery training for all new starters and annual online refresher sessions. Enhanced training is rolled out for operational staff with supply chain responsibility to raise greater awareness and better spot red flags and potential issues.
- Ad hoc/spot check auditing of Pinewood Group suppliers, including compliance with Modern Slavery laws, supplier staff training documentation, and policies and processes. Since the reporting period, the Legal and Procurement departments carried out an audit of Pinewood Group's primary catering provider with a focus on supply chain onboarding and annual compliance checks, staff training. Pinewood Group intends to conduct further audits, focusing in particular on any suppliers that may fall into 'higher' risk categories.
- Enhanced screening and due diligence for large-scale operational and development tenders planned in the upcoming year including without limitation landscaping and shuttle buses.
- Enhanced and additional checks on processes and training for international contracts, upcoming development contracts, and partners, including Pinewood Dominican Republic.
- Simplification of Pinewood Group structure. The entity review project remains underway and further entities may be identified for dissolution in FY25.
- Reminder letters to key suppliers and partners in December 2024.

Board Approval

The Board approved this Statement on 20 June 2024 and authorised Luis Moner Parra to sign accordingly and instructed it to be published accordingly on Pinewood Group's website and the UK Government's Modern Slavery Statement Registry.

Signed:

Luis Moner Parra Director (Picture Holdco Limited & Pinewood Group Limited) Date: 15 July 2024

Pinewood Group – Relevant Entities as at 31 March 2024

England and Wales Incorporated Entities

Company Picture Holdco Limited **Pinewood Group Limited Pinewood Studios Limited Shepperton Studios Limited** Pinewood Finco plc **Pinewood-Shepperton Studios Limited Pinewood Shepperton Facilities Limited Pinewood Films Limited** Pinewood Film Advisors Limited Pinewood Film Advisors (W) Limited **PSL Consulting Limited** Pinewood Dominican Republic Limited **Pinewood Germany Limited Pinewood PSB Limited** Pinewood South Limited

International Incorporated Entities

Company

Pinewood Film Production Studios Canada Inc. (British Columbia incorporated) Pinewood Canada Inc (Ontario incorporated) Pinewood Toronto Development Inc. (Ontario incorporated) PT Studios Inc. (Ontario incorporated) Pinewood USA Inc. (California incorporated) Company No. BC0892587 1000467880 1000467859 1000554199 N/A

Company No.

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